

SCRUTINY REPORT

OVERVIEW & SCRUTINY BOARD

30 August 2012

1st Quarters Revenue Budget Projected Outturn

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PURPOSE OF THE REPORT

1. To present to the Overview and Scrutiny Board an estimate of the annual projected outturn for 2012/2013 based on the first quarter review of revenue expenditure against the current years Revenue Budget.

EXECUTIVE SUMMARY

2. An overall net budget saving of £229k is currently forecast on revenue expenditure. The major variances are highlighted below:-
 - Children Families and Learning – pressures totalling +£1.8 million are forecast on safeguarding, in particular on the Independent Fostering and Residential Schools agency budgets.
 - It is requested that demand led pressures within Children, Families & Learning totalling £1.6 million be funded from the Social Care & Vulnerable Children demand led pressures balance sheet reserve.
 - Within Social Care, demand led pressures of +£731,000 are predicted but savings on Older People, Learning Disabilities and Mental Health budgets more than offset this.
 - Within Environment, pressures of +£510,000 are forecast on Environment Services. Budget reduction targets for wheeled bins, junk jobs, non-domestic waste and Building Cleaning costs will not be achieved in full. An income shortfall is also predicted for Car Parking and Facilities Management.
 - The pressure above are partially offset by projected savings totalling -£411,000 on Community Protection budgets. A number of reviews have taken place within Sport & Leisure bringing substantial savings particularly on staffing costs.
 - Within Regeneration, savings of -£86,000 are forecast on Housing Services staffing cost budgets but this offset by income shortfalls in Estates and Community Regeneration.

- A pressure of +£204,000 is projected on the Mouchel Partnership budget within Corporate Services as the Partnership savings target will not be achieved in full.
 - Savings of -£490,000 are predicted on central costs. particularly on capital financing and ex trading pensions backfunding.
3. Given the size and scope of the Council's budget, the report covers material variances from budget of £10,000 and above

BACKGROUND AND EXTERNAL CONSULTATION

4. On the 5th March 2012 the Council set its revenue budget for 2012/13 at £133.588 million. A Council Tax increase of 3.45% was approved for the Council.
5. In setting the 2012/13 budget, budget reductions of approximately £11.8 million were identified and a further reduction of £1 million was identified from the capitalisation of existing revenue expenditure and technical accounting adjustments.

The Council approved additional service spending as follows:-

- £1.75 million for identified service pressures within Supporting Children (£1m) and Young People and Care of the Elderly (£0.75m)
 - reduction in unrealistic and non achievable income targets in respect of car parking (£0.48m) and Architects Service (£0.14m)
 - £0.7 million for the revenue impact of additional investment in the Council's Housing Renewal programme.
6. The projected outturn position for 2012/13 is a net budget saving of (-£229,000). This represents a 0.2% pressure against the 2012/13 revenue budget of £133,588 million. The projected outturn position is summarised below:

	Net Budget	Estimated	Variance
		Net	
		Expenditure	
	£'000s	£'000s	£'000s
Children, Families and Learning	22,776	24,552	1,776
Social Care	45,463	45,411	-52
Environment	23,063	23,129	66
Regeneration	6,886	6,872	-14
Corporate Services	23,193	23,282	89
Central Costs & Provisions	12,207	11,717	-490
Total	133,588	134,963	1,375
Social Care & Vulnerable Children			
Demand Led Provision	0 -	1,604	-1,604
Net Total	133,588	133,359	-229

A breakdown of Gross Expenditure and Income budgets against projected Expenditure and Income outturns are contained in appendix A.

Children, Families and Learning: (+£172,000) pressure

7. The service predicts a net budget pressure of (+£172,000) at the end of the 1st quarter. The projected outturn position is summarised below: -

	Net Budget	Estimated Net Expenditure	Variance
	£'000s	£'000s	£'000s
Commissioning & Resources	1,157	1,138	-19
Achievement	348	327	-21
Integrated Working	6,848	6,848	0
Schools Budget	88,468	88,468	0
DSG grant	-89,318	-89,318	0
Strategic Management	146	146	0
Safeguarding	15,127	16,943	1,816
Social Care & Vulnerable Children Demand Led Provision	0	-1,604	-1,604
Total	22,776	22,948	172

8. **Commissioning and Resources: (-£19,000).** A saving of (-£19,000) is projected due to a reduction in hours for a member of staff in the Commissioning and Resources Team and procurement cost savings within Document Management.
9. **Achievement: (-£21,000).** Language and Literacy are projecting a saving of (-£35,000) as a member of staff is on maternity leave and savings have also been identified on non pay costs relating to the Learning Skills Council transfer (-£20,000).
10. A pressure of (+£34,000) is expected within SEN administration due to a delay in a member of staff leaving through ER/VR.
11. **Safeguarding: (+£1,816,000).** The number of Looked After Children has continued to rise and a budget pressure of (+£824,000) is currently forecast for Independent Fostering Agencies' costs. Measures are being taken to address this pressure. A corporate safeguarding project has been set up with one of its aims being to reduce the cost of current placements. In addition to this, a financial assessment company is undertaking a value for money assessment of the Directorate's high cost placements with a view to renegotiating the cost of these care packages with providers.
12. Attempts are being made to accommodate as many fostering placements as possible in-house with the aim of reducing overall fostering costs and the pressure on the Independent Fostering budget. This action however has led to a pressure of (+£80,000) on the in-house Fostering budget.

13. As at 30th June 2012 there were 162 placements, 157 full-time and 5 short break placements. 39 new placements were made between 1st April and 30th June 2012 and 20 placements ceased. The breakdown is shown in the following table with the previous years figures in brackets for comparison:

Month	Total Placements at start of month	New Placements	Ceased Placements	Total Placements at the end of the Month
April 2012	143	14 (15)	5 (9)	152 (114)
May 2012	152	12 (6)	9 (6)	155 (114)
June 2012	155	13 (5)	6 (5)	162 (124)

14. A pressure of (+£780,000) is anticipated on the Children's Agency Residential Schools budget due to an increase in demand.
15. As at the 30th June 2012 there were 55 residential placements. 13 new placements were made between 1st April and 30th June 2012 and 10 placements have ceased. The breakdown is shown in the following table:

Month	Total Placements at start of month	New Placements	Ceased Placements	Total Placements at the end of the Month
April 2012	52	2 (4)	4 (1)	50 (46)
May 2012	50	8 (3)	3(1)	55 (48)
June 2012	55	3 (5)	3 (1)	55 (52)

16. There have been a number of Judicial Reviews of Local Authority payment schemes to families and friends where they have cared for children placed by Local Authority Children's Services. The service is currently dealing with the outcomes from the reviews.
17. A pressure of (+£112,000) is currently forecast on the Five Rivers budget. The Directorate has been successful in seeking a one year extension to the current block contract that ends on 30th September 2013 and are entering into negotiations with Five Rivers with the aim of achieving efficiency savings as part of the new contract.
18. Pressures are also predicted on the Adoption Team budget (+£25,000). Four sibling groups of harder to place children have recently been placed with external adoption agencies creating a pressure on the placement fees budget.
19. Higher than expected room hire costs have resulted in a projected pressure of (+£15,000) on the Locality, Enquiry and Assessment Team budget but this is offset by anticipated savings of (-£20,000) on Children Looked After Team transport costs.

20. It is recommended that the demand led pressures within Safeguarding be funded from the Social Care & Vulnerable Children balance sheet reserve (-£1,604,000).
21. A detailed breakdown of budget reductions is shown in appendix B.

Social Care: (-£52,000) saving

22. The service predicts a net saving of (-£52,000) at the end of the 1st quarter as summarised below: -

	Net Budget	Estimated Net Expenditure	Variance
	£'000s	£'000s	£'000s
Service Strategy	193	201	8
Older People	13,938	13,833	-105
Physical Disability / Sensory Impairment	4,355	4,261	-94
Learning Disabilities	10,311	10,202	-109
Mental Health	3,649	3,498	-151
Other Adults Services	132	132	0
Ayresome Industries	491	400	-91
Integrated Transport Unit	3,094	3,078	-16
Asylum Seekers	116	57	-59
Domiciliary Care	2,599	2,587	-12
Adults Holding Accounts	-404	-212	192
Performance & Modernisation	1,383	1,407	24
Demand Led Budgets	303	1,034	731
Supporting People	5,884	5,502	-382
Direct Payment Surpluses	-581	-581	0
Bad Debt Provision	0	12	12
Total	45,463	45,411	-52

23. **Older People: (-£105,000).** A saving of (-£102,000) is forecast as a result of the receipt of additional service user contributions to care packages. Additional income is also expected from Redcar and Cleveland Council in respect of the purchasing of beds at Middlesbrough Intermediate Care Centre (-£50,000). The Directorate is also expecting additional reablement funding from Middlesbrough PCT of (-£12,000). There are projected savings on staffing of (-£88,000).
24. A pressure of (+£57,000) is forecast on the Carelink service budget as a result of an income shortfall. A revised charging structure has been implemented from the 1st August 2012 in an attempt to increase take up for the service and generate additional income. Residual payments to care providers relating to 2011/12 have resulted in a further projected pressure of (+£70,000).
25. The service has ended the annual contract with the Hindu Cultural Day Service but an unbudgeted final half yearly contract payment of (+£20,000) is required.

26. **Physical Disabilities: (-£94,000).** An increase in contributions to care packages from Middlesbrough PCT is expected to result in an income surplus of (-£45,000) Additional income is also expected to be generated from an increase in service users contributions (-£18,000). The block purchasing contract for day care provision at Teesside Ability Support Centre has been re-negotiated with all places now being purchased on a spot basis. This is expected to produce savings of (-£15,000).
27. Additional re-ablement funding for equipment purchases is expected (-£70,000) but this will be partially offset by additional equipment costs (+£50,000). Staffing cost savings of (-£20,000) are forecast as a result of a vacant social worker post and the regrading of an Occupational Therapy post.
28. The number of service users from Redcar & Cleveland attending The Orchard Centre has fallen and an income shortfall of (+£24,000) is predicted as a consequence.
29. **Learning Disabilities: (-£109,000).** An increase in Middlesbrough PCT's contribution to care packages and additional service user contributions are expected to generate an income surplus of (-£66,000). This is partially offset however by a predicted income shortfall of (+£56,000) caused by a decline in the number of service users from Other Local Authorities attending the Community Inclusion Service.
30. Staffing cost savings of (-£57,000) are forecast across the division as a result of vacant posts and members of staff not being in the pension scheme. Further savings are predicted on the Community Support Team (-£32,000) and because of a temporary reduction in the number of hours purchased from the Enablement and Support budget (-£10,000).
31. **Mental Health: (-£151,000).** A reduction in service user numbers is expected to give rise to a saving of (-£88,000) on the Section 117 budget. Savings are also projected on Assessment and Care Management staffing costs (-£56,000) due to vacant posts and on the Mental Capacity Act budget (-£12,000) because the number of Deprivation of Liberties assessments are lower than expected. There is also additional service user income in excess of budget of (-£15,000).
32. An income shortfall of (+£20,000) is predicted at the Sunningdale Residential Unit because of a decline in the number of 'out of area' service users.
33. Asylum Seekers:(-£59,000). Work has been undertaken to reduce costs associated with failed asylum seekers including the use of shared accommodation resulting in a predicted saving of (-£59,000).
34. **Domiciliary Care: (-£12,000).** The revised fairer charging policy took effect from 9th April 2012 and is expected to result in an income surplus of (-£90,000) in the current financial year. However, PCT contributions to care will be lower than originally forecast due to a decline in the number of jointly funded service users (+£61,000). The value of outstanding payments relating to 2011/12 are lower than the estimated figure used when closing the 2011/12 accounts giving rise to a saving of (-£39,000).

35. A savings target of £360,000 was set for the Reablement Service. This is not expected to be fully achieved and a pressure of (+£56,000) is currently forecast.
36. **Adult Holding Accounts: (+£191,000).** A delay in the implementation of a management structure review is expected to result in a shortfall against the savings target of (+£218,000). A shortfall is also predicted against the efficiency target for reducing care package costs (+£34,000).
37. The cost of the Local Involvement Network contract with the Carers Federation is lower than expected with a resultant saving of (-£22,000). Further savings are predicted on Stroke Care Team staffing costs due to a vacant post (-£22,000) and other minor savings totalling (-£17,000) have also been identified.
38. **Demand led Budgets: (+£731,000).** An additional £750,000 was allocated to the service's budget in 2012/13 to cover increases in demand. Currently, the full year cost of demand is estimated at £1,481,000, leaving a budget pressure of (+£731,000).
39. **Supporting People: (-£383,000).** During the second half of 2011/12, the Department undertook a review of all contracts funded by Supporting People resources in an effort to bring the budget back into balance. The on-going effect of this review is expected to result in savings of (-£383,000) in 2012/13.
40. **Performance and Planning: (+£25,000).** The efficiency target put forward by the Department in relation to savings within administrative support provided by Mouchel will not be met resulting in a budget pressure of (+£100,000).
41. The annual maintenance cost budget for the Integrated Adult System will not be required in 2012/13 as the system is still in the process of development giving a saving of (-£71,000). It is expected that the commissioning savings target of £1.1 million will be exceeded by (-£17,000) but this is partially offset by a projected pressure of (+£12,000) due to the fact that the abatement target is unlikely to be achieved.
42. **Integrated Transport Unit: (-£16,000).** The take-up of the replacement taxi voucher scheme has been slower than anticipated resulting in a projected saving of (-£25,000). A further saving of (-£13,000) is expected following the receipt of grant income relating to 2011/12.
43. A saving of £100,000 in respect of restructures carried out in previous years was approved for carry forward into 2012/13. Costs incurred as a result of unplanned work, the transportation of additional school children and operational changes totalling £125,000 have been offset against this saving leaving a budget pressure in 2012/13 of (+£25,000).
44. **Ayresome Industries/Employment Support: (-£91,000).** Following a Management review, Ayresome Industries has been amalgamated with the Forwards employment team and the Vocational Training Centre (VTC) to form the Employment Support Service with the aim of streamlining employment support activities across the service and balancing the Ayresome Industries' budget.

45. The Workstep contract with the Shaw Trust has been re-negotiated and as a result funding per employee has been set at £4,800 per annum (an increase of £1,800), back-dated to October 2010. This has resulted in windfall income of (-£97,000) for the back dated element and on-going additional income for 2012/13 of (-£28,000).
46. A budget pressure of (+£34,000) has been incurred because the agreed transfer of 12 employees to the Environment Directorate was delayed until 1st July 2012.
47. A detailed breakdown of budget reductions is shown in appendix B.

Environment: (+£66,000) pressure

48. The service predicts a net pressure of (+£66,000) at the end of the 1st quarter. The projected outturn position is summarised below:

	Net Budget	Estimated	Variance
		Net	
		Expenditure	
	£'000s	£'000s	£'000s
Community Protection	5,290	4,879	-411
Strategic Management	515	482	-33
Environment Services	17,258	17,768	510
Total	23,063	23,129	66

49. **Community Protection: (-£411,000)** Significant staffing cost savings are predicted within Public Protection mainly as a result of vacant posts. This includes savings in Food Health & Safety (-£66,000), Private Sector Housing (-£78,000), Additional Enforcement (-£41,000), and Trading Standards / Advice Centre (-£35,000). It is anticipated that there will be an income surplus on the Selective Licensing Scheme of (-£47,000). The Scheme ends in July 2012 and the budgeted income target of £74,000 will be replaced from 2013/14 by permanently deleting some of the vacant posts highlighted above.
50. Reduced contributions to the Metrology and Emergency Planning Joint Arrangements are expected to produce savings of (-£27,000).
51. These savings are offset by projected pressures on the Dog Warden budget (+£16,000) due to increased kennelling costs and on the Pest Control budget (+£11,000) because of a shortfall in income generation relating to commercial contracts. A reduction in grant funding is expected to result in a pressure of (+£16,000) within the Community Safety Team. A staffing review is underway to address this issue.
52. Within Health & Wellbeing, savings of (-£25,000) are forecast on the Crematorium budget due to an income surplus and savings on staffing costs. Vacant posts are expected to produce savings of (-£45,000) on the Environmental Sustainability budget.

53. A number of reviews have taken place within Sport & Leisure and savings of (-£274,000), mainly on staffing costs, are predicted as a result. These savings are partially offset however by a predicted income shortfall of (+£194,000). It should be noted that the reduction in income was triggered by a decision to cut costs and services on the basis that the expenditure savings would be greater than the fall in income.
54. **Strategic Management: (-£33,000)** Staffing cost savings of (-£69,000) are anticipated because of a vacant post, a secondment and a member of staff being on maternity leave. Of these savings, (+ £36,000) is to be used to fund the Customer Access Transformation Project, which will produce savings in future years.
55. **Environment Services: (+510,000)** The budget reduction targets for replacement wheeled bins, junk jobs and non-domestic waste are not expected to be fully achieved giving rise to a projected budget pressure of (+£193,000). Savings of (-£97,000) are forecast due to a reduction in the amount of casual labour used and from a reduction in fleet and fuel charges. It is intended to mitigate the majority of the remaining pressure by reducing staffing levels and vehicle costs from downsizing the junk jobs service to match the level of demand.
56. Net savings of (-£20,000) are predicted on Highways Maintenance costs but this is offset by a projected income shortfall relating to the retrieval of abandoned shopping trolleys (+£15,000). This follows a planned reduction in charges from £110 per trolley to £66 per trolley in line with the legal requirements to review the scheme charges every five years. A further saving of (-£10,000) is forecast for Area Care.
57. Delays in achieving the budgeted reduction in building cleaning costs across council properties is expected to result in a pressure of (+£125,000) on Building Cleaning and Security. A further pressure of (+£102,000) is projected on the Building Maintenance budget as the income target for the Facilities Management service that transferred back to the Council from Mouchel in June 2011 cannot be achieved. A pressure of (+£20,000) is predicted for Streetscene Catering operation costs but this is partially offset by a projected saving of (-£12,000) on the Public Conveniences budget due to reduced utility and running costs.
58. A pressure of (+£50,000) is predicted on the Fleet Services budget due to a lower throughput of work than in previous years, as a result of a reduction in the number of vehicles across the Council, and also due to the new fleet requiring fewer repairs. Higher than expected costs relating to the Fleet Factors contract is another contributory factor.
59. Net projected savings of (-£167,000) are forecast on Waste Disposal costs, mainly on the Kerbside Recycling contract. Pressures associated with the non achievement of the LATS trading efficiency savings target of £50,000 will be funded from the Corporate Initiatives budget in 2012/13 and the Director of Resources has agreed that the target for future years will be provided for in the MTFP.

60. A net budget pressure of (+£53,000) is predicted for the Bus Station mainly as a result of a rental income shortfall. The bus revenue support budget reduction savings target will not be achieved producing a further pressure of (+£30,000). These pressures are partly offset by projected savings on School Crossing Patrols and Road Safety totalling (-£22,000).
61. A net pressure of (+£150,000) is predicted on the Parking budget mainly due expected income shortfalls on Off-Street Parking and Decriminalised Parking Enforcement. An additional £200,000 has been included in the MTFP for future years to address this ongoing pressure.
62. The Cargo Fleet Custodian depot budget reduction target for 2012/13 of £250,000 will not be achieved in full and a pressure of (+£100,000) is currently predicted.
63. A detailed breakdown of budget reductions is shown in appendix B.

Regeneration: (-£14,000) saving

64. The service predicts a net saving of (-£14,000) at the end of the 1st quarter. The projected outturn position is summarised below:

	Net Budget	Estimated	Variance
		Net	
		Expenditure	
	£'000s	£'000s	£'000s
Director of Regeneration	200	200	0
Mima	912	916	4
Development Division	1,285	1,187	-98
Economic Development Culture & Communities	4,489	4,565	76
Bad Debt Provision	0	4	4
Total	6,886	6,872	-14

DEVELOPMENT DIVISION: (-£98,000).

65. **Planning Services: (+£30,000).** An income shortfall of (+£52,000) is projected for the Building Control Service but this will be partially offset by a contribution of (-£44,000) from the Housing Planning Delivery Grant. A further pressure of (+£81,000) is predicted within the Development Control Service because of an income shortfall. A saving of (-£56,000) is projected on the Planning Policy service budget as Local Development Framework costs are lower than expected.
66. **Urban Regeneration: (-£31,000).** Staffing cost savings of (-£31,000) are forecast due to a member of staff leaving as part of the ER/VR process.

67. **Housing Services: (-£89,000).** Staffing cost savings of (-£86,000) are anticipated as a result of a vacant post, maternity leave and a member of staff not being in the Local Government Pension Scheme. Some staffing costs have also been met from grant funding in order to maximise grant income.

ECONOMIC DEVELOPMENT, CULTURE & COMMUNITIES: (+£76,000).

68. **Economic Development: (-£42,000).** Staffing cost savings of (-£42,000) are predicted due to a vacant post.
69. **Estates & Valuation: (+£58,000).** The cessation of work from Erimus and a slow down of capital receipt completions, which are fee based, is expected to result in an income shortfall of (+£46,000). A further pressure of (+£12,000) is forecast due to payments to Mouchel as the service does not have the capacity to deliver the Asset Valuation Programme in-house.
70. **Community Regeneration: (+£46,000).** An income shortfall of (+£66,000) is predicted. Tenants have vacated Grove Hill Resource Centre and Newport Neighbourhood Centre has relocated into Newport Settlement as part of the Community Buildings review. This pressure is partially offset by anticipated staffing cost savings of (-£20,000).
71. **Libraries & Archives: (-£39,000).** Net staffing cost savings of (-£39,000) are forecast due to vacant posts and staff not being in the Local Government Pension Scheme.
72. **Museums: (+£16,000).** An income shortfall of (+£16,000) is projected for admission charges, educational visits and the shop at the Captain Cook Birthplace Museum.
73. **General: (+£37,000).** Budgeted administration cost savings cannot be delivered giving rise to a projected pressure of (+£37,000).

MIMA (+£4,000)

74. An income shortfall of (+£22,000) is forecast for the café (+£22,000) due to the previous leaseholder giving notice and the University running the café at a peppercorn rent. Sponsorship and donation income is also lower than expected (+£10,000). Staffing cost savings of (-£27,000) are predicted due to vacant posts, reduced hours and members of staff not being in the Local Government Pension Scheme.
75. A detailed breakdown of budget reductions is shown in appendix B.

Corporate Services: (+£89,000) pressure

76. Corporate Services predict a net budget pressure of (+£89,000) at the end of the 1st quarter as summarised below:

	Net Budget	Estimated Net Expenditure	Variance
	£'000s	£'000s	£'000s
Legal & Democratic Services	2,761	2,666	-95
Strategic Resources	5,852	5,863	11
Partnership	14,403	14,607	204
Assistant Chief Executive's Office	2,486	2,451	-35
Corporate Services Recharges	-2,309	-2,309	0
Corporate Services Bad Debt Provision	0	4	4
Total	23,193	23,282	89

77. **Legal & Democratic Services: (-£96,000).** Staffing cost savings are forecast on the Senior Management (-£24,000), Paralegal Team (-£30,000) and Common Law (-£30,000) budgets. This is partially offset by anticipated pressures of (+£52,000) on Property & Regeneration fee income reflecting the impact of the economic downturn on property sales and on books & publications (+£20,000) and printing costs (+£10,000).
78. Savings of (-£102,000) are forecast on Members' Services costs. This is mainly made up of savings on staffing costs due to a member of staff being on flexible retirement, vacant posts and two members of staff being on maternity leave.
79. **Strategic Resources: (+£11,000).** Occupancy rates for the Enterprise Centre are below the budgeted level and an income shortfall of (+£84,000) is currently forecast. Pressures are also forecast on the Accountancy rechargeable income budget (+£41,000) and on the Strategic Commissioning budget (+£16,000).
80. Savings are forecast on Housing Benefit subsidy payments (-£70,000), the Internal Audit service (-£25,000) and on staffing costs (-£26,000).
81. **Partnership: (+£204,000).** A shortfall of (+£204,000) is predicted against the 2012/13 partnership savings target of £1.4 million.
82. **Assistant Chief Executive's Office: (-£35,000).** Savings of (-£35,000) are forecast as a result of vacant posts and several members of staff being on maternity leave. The appointment of the new Chief Executive has also contributed to the projected saving. Details of approved spending from the Corporate Initiatives budget are attached at appendix D. It is expected that this budget will be fully utilised by the end of the financial year.
83. A detailed breakdown of budget reductions is shown in appendix B.

Central Costs and Provisions: (-£490,000) saving

84. There is a projected net saving of (-£490,000) on Central Costs and Provisions at the end of the 1st quarter. The projected outturn position and the projection variance are summarised below :-

	Net Budget	Estimated Net Expenditure	Variance
	£'000s	£'000s	£'000s
Pay & Prices	737	737	0
Capital Financing	9,009	8,589	-420
Custodian Properties	181	231	50
Designated Authority	40	35	-5
Ex Trading Pensions Backfunding	328	205	-123
Environment Agency	101	101	0
River Tees Port Authority	27	19	-8
Nunthorpe/Stainton Parish Councils	14	14	0
Transfer to the Change Programme	500	500	0
Contributions from Reserves/Provisions	-256	-256	0
Unfunded Pensions	1,526	1,526	0
Right to Buy Receipts	0	-21	-21
Miscellaneous	0	37	37
Total	12,207	11,717	-490

85. **Budget Reductions:** An overall pressure of (+£611,000) is currently forecast against budget reduction targets as summarised in the table below:

	Target	Anticipated Year End Saving	Variance
	£'000s	£'000s	£'000s
Children, Families & Learning	3,777	3,777	0
Social Care	3,050	2,877	173
Environment	1,835	1,635	200
Regeneration	770	761	9
Corporate Services	2,344	2,115	229
Grand Total	11,776	11,165	611

Balance Sheet Management

86. **Reserves / Provisions:** The table below summarises the projected movements on reserves and provisions for 2012/13. A detailed breakdown of the movements is shown in appendix E - Reserves and appendix F - Provisions.

	1 April 2012	Receipts in Year	Payments in Year	31 March 2013
	£'000s	£'000s	£'000s	£'000s
Schools Reserves	7,007	0	0	7,007
Investment Reserves	309	0	0	309
DSG	531	0	0	531
Specific Revenue Reserves	10,195	910	-2,140	8,965
Provisions	4,730	0	-1,053	3,677
Total	22,772	910	-3,193	20,489

87. **Bad Debt Provision:** The Council links its budget monitoring with Balance Sheet Management. The first stage in this process is to report on the aged debt across each service and the impact this may have on service budgets and bad debt provision. The table below summaries the projected outturn position:

	Bad Debt Provision 31/03/2012	Estimated Bad Debt Provision 31/03/2013	Increase/ Decrease
	£000's	£000's	£000's
Children, Families and Learning	226	230	4
Social Care	713	725	12
Environment	589	595	6
Regeneration	180	184	4
Corporate Services	692	697	5
Total Bad Debt Provision	2,400	2,431	31

EQUALITY IMPACT ASSESSMENT

88. Not applicable to this report.

OPTION APPRAISAL / RISK ASSESSMENT

89. Not applicable to this report.

FINANCIAL, LEGAL AND WARD IMPLICATIONS

90. A net budget saving of (-£229,000) is forecast within general fund services for the year as summarised below:

	Net Budget	Estimated Net Expenditure	Variance
	£'000s	£'000s	£'000s
Children, Families and Learning	22,776	24,552	1,776
Social Care	45,463	45,411	-52
Environment	23,063	23,129	66
Regeneration	6,886	6,872	-14
Corporate Services	23,193	23,282	89
Central Costs & Provisions	12,207	11,717	-490
Total	133,588	134,963	1,375
Social Care & Vulnerable Children Demand Led Provision	0 -	1,604	-1,604
Net Total	133,588	133,359	-229

91. A statement of projected revenue balances is set out below: -

	£'000s
Opening Balance as at 1/4/12	5,039
Forecast Net Saving	229
Projected Balance as at 31/3/13	<u>5,268</u>

RECOMMENDATIONS

92. Overview and Scrutiny Board are asked to: -

- a. Note the contents of report.

REASONS

- a) To ensure that Middlesbrough Council reports on resource utilisation against approved budgets.
- b) To consider implications upon the Medium Term Financial Plan.

BACKGROUND PAPERS

- The following papers were used in the preparation of the report: -
- 2012/2013 Revenue Budget Executive Report 5th March 2012.

AUTHOR: Paul Slocombe, Director of Strategic Resources.

APPENDIX A

2012/13 - QUARTER ONE PROJECTED REVENUE OUTTURN SUMMARY

DIVISION OF SERVICE	REVISED BUDGET			PROJECTED OUTTURN			NET VARIANCE				
	Gross Expenditure £'000	Gross Income £'000	Net £'000	Gross Expenditure £'000	Gross Income £'000	Net £'000	Gross Expenditure £'000	Gross Income £'000	Net £'000	%	
COMMISSIONING & RESOURCES	4,183	3,026	1,157	4,164	3,026	1,138	4,164	3,026	1,138	-19	-2%
ACHIEVEMENT	7,771	7,423	348	7,750	7,423	327	7,750	7,423	327	-21	-6%
INTEGRATED WORKING	10,444	3,596	6,848	10,444	3,596	6,848	10,444	3,596	6,848	0	0%
SCHOOLS BUDGET	91,581	3,113	88,468	91,581	3,113	88,468	91,581	3,113	88,468	0	0%
DSG GRANT	0	89,318	-89,318	0	89,318	-89,318	0	89,318	-89,318	0	0%
STRATEGIC MANAGEMENT	171	25	146	171	25	146	171	25	146	0	0%
SAFEGUARDING	27,667	12,540	15,127	27,879	12,540	15,339	27,879	12,540	15,339	212	n/a
TOTAL CHILDREN, FAMILIES AND LEARNING	141,817	119,041	22,776	141,989	119,041	22,948	141,989	119,041	22,948	172	1%
SOCIAL CARE	REVISED BUDGET			PROJECTED OUTTURN			NET VARIANCE				
DIVISION OF SERVICE	Gross Expenditure £'000	Gross Income £'000	Net £'000	Gross Expenditure £'000	Gross Income £'000	Net £'000	Gross Expenditure £'000	Gross Income £'000	Net £'000	%	
OLDER PEOPLE (including Older Mental Health)	22,173	8,235	13,938	22,147	8,314	13,833	22,147	8,314	13,833	-105	-1%
PHYSICAL DISABILITY/SENSORY IMPAIRMENT	7,504	3,149	4,355	7,477	3,216	4,261	7,477	3,216	4,261	-94	-2%
LEARNING DISABILITIES	17,318	7,007	10,311	17,207	7,005	10,202	17,207	7,005	10,202	-109	-1%
MENTAL HEALTH	5,392	1,743	3,649	5,247	1,749	3,498	5,247	1,749	3,498	-151	-4%
OTHER ADULTS SERVICES	775	643	132	775	643	132	775	643	132	0	0%
ADULTS HOLDING ACCOUNTS	1,999	2,403	-404	2,191	2,403	-212	2,191	2,403	-212	192	-48%
ASYLUM SEEKERS	123	7	116	64	7	57	64	7	57	-59	-51%
AYRESOME INDUSTRIES	1,463	972	491	1,448	1,048	400	1,448	1,048	400	-91	-19%
INTEGRATED TRANSPORT UNIT	3,165	71	3,094	3,137	59	3,078	3,137	59	3,078	-16	-1%
DOMICILIARY CARE	4,105	1,506	2,599	4,121	1,534	2,587	4,121	1,534	2,587	-12	0%
SUPPORTING PEOPLE	5,945	61	5,884	5,563	61	5,502	5,563	61	5,502	-382	-6%
PERFORMANCE & MODERNISATION	1,858	475	1,383	1,883	476	1,407	1,883	476	1,407	24	2%
SERVICE STRATEGY	193	0	193	201	0	201	201	0	201	8	4%
DEMAND BUDGETS	303	0	303	1,034	0	1,034	1,034	0	1,034	731	241%
RETURNED DIRECT PAYMENTS				0	581	-581	0	581	-581	0	0%
BAD DEBT PROVISION	0	0	0	12	0	12	12	0	12	12	n/a
TOTAL SOCIAL CARE	72,316	26,853	45,463	72,507	27,096	45,411	72,507	27,096	45,411	-52	0%

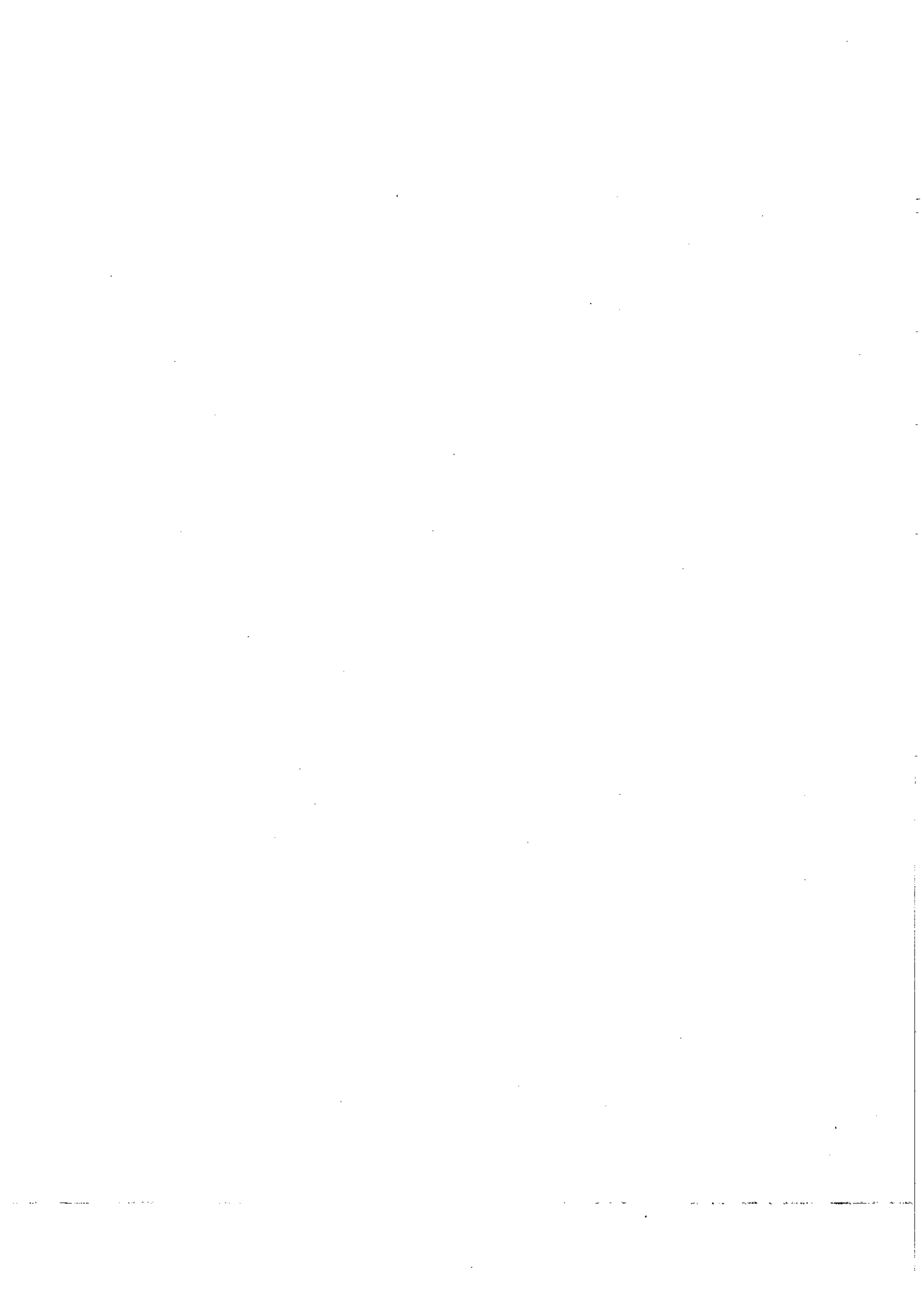
APPENDIX A

ENVIRONMENT	REVISED BUDGET			PROJECTED OUTTURN			NET VARIANCE	
	Gross Expenditure £'000	Gross Income £'000	Net £'000	Gross Expenditure £'000	Gross Income £'000	Net £'000	£'000	%
DIVISION OF SERVICE								
ENVIRONMENT SERVICES	49,464	32,206	17,258	49,771	32,003	17,768	510	3%
COMMUNITY PROTECTION	14,038	8,748	5,290	13,464	8,585	4,879	-411	-8%
STRATEGIC MANAGEMENT	515	0	515	482	0	482	-33	-6%
TOTAL ENVIRONMENT	64,017	40,954	23,063	63,717	40,588	23,129	66	0%
REGENERATION								
DIVISION OF SERVICE								
EXECUTIVE DIRECTOR	200	0	200	200	0	200	0	0%
MIMA	1,688	776	912	1,651	735	916	4	0%
DEVELOPMENT DIVISION	3,996	2,711	1,285	4,196	3,009	1,187	-98	-8%
ECONOMIC DEVELOPMENT, CULTURE & COMMUNITIES	6,780	2,291	4,489	6,804	2,239	4,565	76	2%
BAD DEBT PROVISION	0	0	0	4	0	4	4	n/a
TOTAL REGENERATION	12,664	5,778	6,886	12,855	5,983	6,872	-14	0%
CORPORATE SERVICES								
DIVISION OF SERVICE								
LEGAL AND DEMOCRATIC SERVICES	3,532	771	2,761	3,400	734	2,666	-95	-3%
STRATEGIC RESOURCES	104,225	98,373	5,852	103,057	97,194	5,863	11	0%
PARTNERSHIP	14,403	0	14,403	14,607	0	14,607	204	1%
ASSISTANT CHIEF EXECUTIVE'S OFFICE	2,538	52	2,486	2,503	52	2,451	-35	-1%
CORPORATE SERVICES RECHARGES	0	2,309	-2,309	0	2,309	-2,309	0	0%
BAD DEBT PROVISION	0	0	0	4	0	4	4	n/a
TOTAL CORPORATE SERVICES	124,698	101,505	23,193	123,571	100,289	23,282	89	0%

APPENDIX A

CENTRAL COSTS AND PROVISIONS	REVISED BUDGET			PROJECTED OUTTURN			NET VARIANCE	
	Gross Expenditure £'000	Gross Income £'000	Net £'000	Gross Expenditure £'000	Gross Income £'000	Net £'000	£'000	%
PAY & PRICES AND CONTINGENCY	737	0	737	737	0	737	0	0%
CAPITAL FINANCING	9,167	158	9,009	8,923	334	8,589	-420	-5%
CUSTODIAN PROPERTIES	181	0	181	231	0	231	50	28%
DESIGNATED AUTHORITY COSTS	40	0	40	35	0	35	-5	-13%
EX TRADING PENSIONS BACKFUNDING	328	0	328	205	0	205	-123	-38%
ENVIRONMENT AGENCY	101	0	101	101	0	101	0	0%
RIVER TEES PORT AUTHORITY	27	0	27	19	0	19	-8	-30%
NUNTHORPE PARISH COUNCIL	7	0	7	7	0	7	0	0%
STANTON PARISH COUNCIL	7	0	7	7	0	7	0	0%
TRANSFERS TO THE CHANGE PROGRAMME	500	0	500	500	0	500	0	0%
CONTRIBUTIONS FROM RESERVES AND PROVISIONS	0	256	-256	0	256	-256	0	0%
UNFUNDED PENSIONS	1,526	0	1,526	1,526	0	1,526	0	0%
RIGHT TO BUY RECEIPTS	0	0	0	0	21	-21	21	0%
MISCELLANEOUS COSTS	0	0	0	37	0	37	-37	0%
TOTAL CENTRAL COSTS AND PROVISIONS	12,621	414	12,207	12,328	611	11,717	-490	-4%
TOTAL	428,133	294,545	133,588	426,967	293,608	133,359	-229	0%

CENTRAL COSTS AND PROVISIONS	REVISED BUDGET			PROJECTED OUTTURN			NET VARIANCE	
	Gross Expenditure £'000	Gross Income £'000	Net £'000	Gross Expenditure £'000	Gross Income £'000	Net £'000	£'000	%
TOTAL CHILDREN, FAMILIES AND LEARNING	141,817	119,041	22,776	141,989	119,041	22,948	172	1%
TOTAL SOCIAL CARE	72,316	26,853	45,463	72,507	27,096	45,411	-52	0%
TOTAL ENVIRONMENT	64,017	40,954	23,063	63,717	40,588	23,129	66	0%
TOTAL REGENERATION	12,664	5,778	6,886	12,855	5,983	6,872	-14	0%
TOTAL CORPORATE SERVICES	124,698	101,505	23,193	123,571	100,289	23,282	89	0%
TOTAL CENTRAL COSTS AND PROVISIONS	12,621	414	12,207	12,328	611	11,717	-490	-4%
TOTAL	428,133	294,545	133,588	426,967	293,608	133,359	-229	0%



APPENDIX B

2012/13 BUDGET REDUCTIONS - TARGET AND YEAR END PROJECTED SAVINGS - AT 31 MARCH 2013

	Target £000's	Anticipated Year End Saving £000's	Variance £000's
CHILDREN, FAMILIES & LEARNING			
Proposed closure of Lanehead outdoor education centre	87	87	0
School related support (Behaviour, language, attendance and careers support) Restructure to secure savings in management/overheads. Income maximisation	150	150	0
Special educational Needs (SEN): Restructure to secure management and overheads, increased partner contributions to appropriate placement costs and reduction in number of statements and associated bureaucracy	500	500	0
Children with Disabilities (CWD): Restructure of staffing arrangements at Gleneagles and potential refocus to provide residential care.	350	350	0
Joint LA training and recruitment of in-house foster carers. Cross region agreement to reduce cost of agency social work.	150	150	0
Residential Care. Savings from contract negotiation and reduced placement costs within local provision.	160	160	0
Removal of subsidy for Carlton Outdoor Education Centre.	84	84	0
Removal of funding for the National Challenge (now ceased) aimed at secondary schools below floor targets.	81	81	0
Removal of funding for KS4 Engagement Programme (now ceased) provided to schools to purchase alternative provision for pupils deemed to be at risk of disengagement and therefore potential Not in Education Employment or Training (NEET)	98	98	0
Removal of the Schools Causing Concern budget which provides support to schools within an Ofsted category on the basis that such schools will in future be converted to Academy status	13	13	0
Reduction in funding for Targeted Mental Health in Schools which purchased therapeutic interventions for vulnerable children and young people, which could in future be funded through the Pupil Premium	154	154	0
Back office savings administrative support service restructure/reconfiguration	450	450	0
Reduction in senior management. Structure to be revised to reflect government changes, learning collaborative and focus on early intervention and prevention.	150	150	0
Children Centres/Sure Start. There are currently 13 children centres operating across 31 venues. An option is to reduce the number of centres by around 50% and across many fewer venues. Any reduction in the number of centres will require a period of Statutory consultation.	1,050	1,050	0
Targeted Youth Provision. Rationalisation in the number of Youth and Community Centres by approximately 50% to further the targeted approach to youth work underway with Integrated Youth Support Service.	150	150	0
Children Early Intervention and Prevention: Integration of existing teams to reduce management and overhead costs.	150	150	0
TOTAL - CHILDREN, FAMILIES & LEARNING	3,777	3,777	0

SOCIAL CARE

	Target £000's	Anticipated Year End Saving £000's	Variance £000's
Joint working, reduction in senior management and back office savings.	600	445	155
Community Inclusion : Reduction in staffing levels to reflect demand on Service following the introduction of Personal Budgets.	100	100	0
Increase contributions and income in respect of post discharge support	200	262	-62
Purchasing : Savings to be delivered through contract negotiation	1,100	1,117	-17
Care Package Costs : Savings from the allocation of care packages to meet individual needs	200	166	34
Efficiency savings from the implementation of an IT system.	100	0	100
Replacement of Dial a Ride Service	180	205	-25
Community Equipment Service to be revived to identify efficiency savings. Overall MBC budget £368,000	50	50	0
Outsource Independence Team (Rapid Response)	360	304	56
Increased service user contributions	160	228	-68

TOTAL - SOCIAL CARE

3,050	2,877	173
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ENVIRONMENT

Community Protection

Reduction in Street Warden Service - merge with Bus Station / CCTV	450	450	0
Reduction in analysis of CCTV footage	18	18	0
Reduction of response levels in dealing with environmental enforcement issues	32	32	0
Rationalisation of Pallister Park Centre usage	65	65	0

Strategic Management

Reduction in managers through review	175	175	0
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Environment Services

Reduce supported bus network through needs assessment and alternative transport provision	60	30	30
Increase charge to £60 for full sized allotment plots and remove concessions	20	20	0
Introduce a £10 charge for Junk Jobs	150	80	70
Reduction of approx. 2-3 posts within Environmental Education Service	50	50	0
Reduce standards of maintenance by 10% in Streetscene and Highways	525	525	0
Depot rationalisation to Cargo Fleet Lane	250	150	100
Proposed removal of lunchtime patrols and number of patrollers at controlled crossings	40	40	0

TOTAL - ENVIRONMENT

1,835	1,635	200
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REGENERATION

Community Regeneration

Reduction in officer support and attendance for Community Councils	20	20	0
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	Target £000's	Anticipated Year End Saving £000's	Variance £000's
Reduce Community Council budgets to £500 each (50 percent reduction in existing funding)	60	60	0
Reduction in Supplies & Services	2	2	0
<u>Culture and Events</u>			
Reduction in events and Arts Development, including the removal of big screen following Olympics.	50	50	0
Loss of Arts Development Team and absorb functions into mima and Town Hall.	50	50	0
Reduction in Supplies & Services	8	8	0
<u>Economic Development</u>			
Service Review of Economic Development Team. Loss of Employment Team	45	45	0
Reduction in Supplies & Services	5	5	0
Reduction in Town Centre team and reduced marketing.	45	45	0
<u>Libraries</u>			
Removal of mobile library service, (£50,000) Reduction in book fund (£50,000) and reduction in management costs. (£36,000)	136	136	0
Reduction in supplies & services	10	10	0
<u>Museums</u>			
Increase in income targets at Captain Cook Birthplace Museum including admission fees.	20	11	9
Reduction in supplies & services	7	7	0
Reduction in staffing Museums	15	15	0
<u>MIMA</u>			
Reduction in mima building maintenance fund	33	33	0
Reduction in staffing MIMA	10	10	0
Reduction in Supplies & Services	3	3	0
<u>Development</u>			
Fund for Town Meal. Seek voluntary sector to take forward	8	8	0
Negotiated reduction in contributions to Tees Valley Unlimited (£59,000) withdrawal from Tees Archaeology service (£23,000) and reduction to contribution to Stockton Middlesbrough Initiative (£38,000)	120	120	0
Reduction in Supplies & Services	23	23	0
<u>Service Wide</u>			
Merger of Community Buildings. Rationalisation of buildings into Community hubs including libraries and Community Centres	100	100	0
TOTAL - REGENERATION	770	761	9

CORPORATE SERVICES

	Target £000's	Anticipated Year End Saving £000's	Variance £000's
<u>Strategic Resources</u>			
Merger of Financial Planning & Procurement Sections	159	159	0
Merger of Middlebrough & Mouchel Accountancy Staff	220	208	12
Streamline management across Tad & Enterprise Centre	37	37	0
Economies of scale within Caretaking service	13	13	0
Merger of CFL & Corporate Asset Management	16	16	0
Reduction in External Audit Fees	40	40	0
Reduction in Audit plan specification	25	25	0
Cessation of joint arrangement with Govt Dept for Works & Pensions	50	50	0
Admin review of support to the Senior Management Team	10	10	0
<u>Property</u>			
Reduce cleaning specification	250	250	0
Reduce repairs & maint in line with reduced number of buildings	225	225	0
Improved efficient running of Council buildings	13	0	13
Potential savings from procurement of building services	125	125	0
Additional reduction in revenue repairs & maintenance budget	220	220	0
<u>Partnership</u>			
Efficiency savings & revised service specification within Mouchel	399	195	204
Consolidation of Mouchel services within Council buildings	282	282	0
<u>Assistant Chief Executives Department</u>			
Review of arrangement across teams within the ACEs Dept	70	70	0
Reduce ICT costs and Corporate training, remove long service awards, Middlebrough News & Middlebrough Matters	78	78	0
End temporary funding to the Middlesbrough Voluntary Agency	50	50	0
<u>Legal & Democratic Services</u>			
Efficiencies across Legal and Members Services	50	50	0
Members paid a flat rate allowance for telephone / broadband	12	12	0
TOTAL - CORPORATE SERVICES	2,344	2,115	229
SUMMARY			
Children, Families & Learning	3,777	3,777	0
Social Care	3,050	2,877	173
Environment	1,835	1,635	200
Regeneration	770	761	9
Corporate Services	2,344	2,115	229
GRAND TOTAL	11,776	11,165	611

1st QUARTER BUDGET UPDATE ACTIONS

APPENDIX C

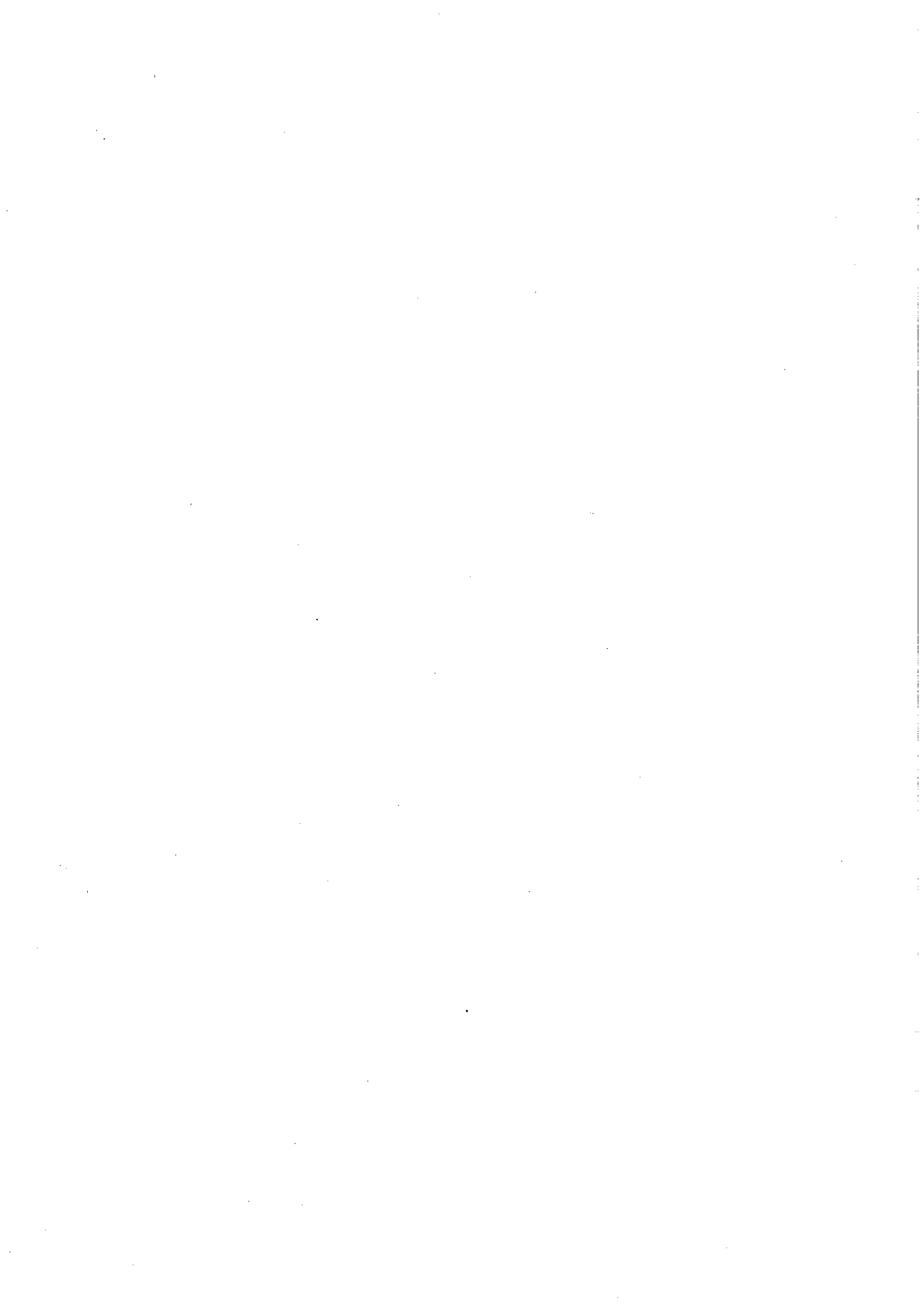
SOCIAL CARE			
Issue	Action Required	Timeframe	Person Responsible
Administrative Support	Split of savings target for administrative support between Social Care and the Mouchel contract to be established.	30 th September 2012	Tony Parkinson
Ayresome Industries	Ayresome Industries business plan to be drafted.	30 th September 2012	Tony Parkinson/Steve Giles

ENVIRONMENT			
Issue	Action Required	Timeframe	Person Responsible
Parkway Centre car park debts.	Environment Administration Team to investigate likelihood of repayment of outstanding Parkway Centre car park debts.	30 th September 2012	Jackie Robson

REGENERATION			
Issue	Action Required	Timeframe	Person Responsible
Administration budget	Structural issue regarding the service administration budget to be resolved.	30 th September 2012	Sandra Cartledge/John Shiel
Building Control	Structural issue regarding the Building Control budget to be resolved	30 th September 2012	John Shiel
Valuation and Estates	Structural issue relating to the Valuation and Estates income target to be resolved.	30 th September 2012	Sandra Cartledge/Bryan Baldam

CORPORATE SERVICES

Issue	Action Required	Timeframe	Progress	Person Responsible
Enterprise Centres rental income	A review of potential income streams for each Enterprise Centre to be carried out to establish which centres could potentially be made profitable.	30 th September 2012		John Sheel/Martin Shepherd



Earmarked Reserves

Reserve	1st April 2012	Receipts in Year	Payments in Year	31st March 2013
	£'000	£'000	£'000	£'000
School Reserves	7,007	0	0	7,007
Investment Reserves	309	0	0	309
Specific Revenue Reserves				
Insurance Fund (MBC)	1,340	0	0	1,340
Insurance Fund (CCC)	678	0	0	678
IT Development	319	0	46	273
Social Care & Vulnerable Children	2,020	0	1,604	416
European Grant Reserve	28	0	0	28
Invest to Save/Change Programme	4,036	500	91	4,445
WNF and JIP Grants	384	0	384	0
Election Reserve	35	35	0	70
ABG Reserve	15	0	15	0
BSF ICT Reserve	511	0	0	511
Social Care Winter Pressures	480	0	0	480
Land Search Fee Reserve	34	0	0	34
DSG Central Expenditure	531	0	0	531
MIMA Asset Reserve	281	100	0	381
BSF- Asset Reserve	34	0	0	34
BSF Sinking Fund	0	275	0	275
Total Specific Revenue Reserves	10,726	910	2,140	9,496
TOTAL RESERVES	18,042	910	2,140	16,812

Appendix F

Provisions

	1st April 2012 £'000	Receipts in Year £'000	Payments in Year £'000	31st March 2013 £'000
Business Loan Guarantees	70	0	0	70
Housing Pension Contribution Deficit	2,400	0	200	2,200
Natures World Loan	110	0	0	110
Mouchel ICT Contract Residual Value	973	0	0	973
Sterling Investments	358	0	339	19
Unpresented Cheques Write Back	4	0	0	4
Building Schools for the Future	150	0	56	94
Repayment of Capital Grants	9	0	0	9
Change Programme - Approved Early Retirements	225	0	225	0
My Place	96	0	0	96
Church House Dilapidations	60	0	0	60
River Court Dilapidations	42	0	0	42
Executive Initiatives	233	0	233	0
Total Provisions	4,730	0	1,053	3,677

2012/13 QUARTER ONE VIREMENT REQUESTS**VIREMENTS BETWEEN SERVICES**

	£
Reduction in services insurance budgets to meet corporate budget reduction target	
Strategic Resources - Insurance & Risk Management	88,200
Environment - Community Protection	-3,200
Environment - Environment Services	-69,800
Social Care - Performance, Management & Modernisation	-8,000
CFL - Achievement	-6,200
Regeneration - Libraries	-1,000
Transfer of ASPs to core Partnership contract	
Strategic Resources - Partnership	47,552
CFL	-47,552
Corrections of errors in the Mouchel Partnership base budget	
Strategic Resources - Partnership	15,459
Strategic Resources - Housing Benefits	-1,798
CFL - Safeguarding	-544
CFL - Student Finance Service	-13,117
Additional admin support re Building Schools for the Future	
Strategic Resources - Partnership	22,822
Executive Initiatives	-22,822
CFL Administration Review	
Strategic Resources - Partnership	887,862
CFL	-887,862
Transfer of Occupational Health ASP to core Mouchel Partnership contract	
Strategic Resources - Partnership	3,548
Assistant Chief Executive's Office - HR client	-3,548
Transfer of Admin support to core Mouchel Partnership contract	
Strategic Resources - Partnership	13,873
CFL - Cleveland Unit	-13,873
Funding for 2011/12 ICT volumes	
Strategic Resources - Partnership	2,891
Assistant Chief Executive's Office - Partnership, in	-2,891
Transfer of First Contact ASPs to core Mouchel Partnership contract	
Strategic Resources - Partnership	45,642
CFL	-45,642
Contribution to Transitions Social Work Team from CFL	
Social Care - Learning Disabilities (Social Work)	3,800
CFL	-3,800
Funding for unrealistic allotments income target	
Environment - Environment Services	22,000
General Fund - Pay & Prices provision	-22,000
Transfer of Architects subscriptions budgets to Regeneration	
Regeneration - Architects	11,000
Environment - Environment Services	-11,000

2012/13 QUARTER ONE VIREMENT REQUESTS

Transfer of Environment ASPs to the core Mouchel Partnership contract	
Strategic Resources - Partnership	28,367
Environment	-28,367
Business Rates - above inflation cost increase	
Strategic Resources - Property	124,000
General Fund - Pay & Prices provision	-124,000
Environment contribution to returning services budget reduction target	
Strategic Resources - Partnership	44,205
Environment - Environmental Services	-44,205
Depot Refurbishment - Environment contribution to capital financing costs	
General Fund - capital financing	40,000
Environment - Environmental Services	-40,000
Contribution to Regeneration Building Control Income Target	
Regeneration - Building Control	13,000
General Fund - Pay & Prices provision	-13,000
Funding for LATS trading allowances shortfall	
Regeneration - Building Control	50,000
Corporate Initiatives	-50,000
Funding for Stewarts Park security patrol	
Environment - Community Protection	8,000
Corporate Initiatives	-8,000
Temporary transfer of Tenancy Support Officer post	
Environment - Community Protection	32,000
Strategic Resources - Housing Benefits	-32,000
Transition Funding for Community Asset transfer	
Environment - Community Protection	13,000
Assistant Chief Executive	87,000
General Fund - Pay & Prices provision	-100,000
Contribution to residual Health Town minor schemes	
Environment - Community Protection	13,581
General Fund	-13,581
IT Development re e forms	
Asst Chief Executive's Office	15,665
General Fund	-15,665
Consolidation of building cleaning (removal of internal trading)	
CFL	-285,240
Strategic Resources	1,343,882
Environment	-888,937
Regeneration	-68,135
Social Care	-101,570